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TIER 2 NOTE NEW ISSUANCE

INVESTOR PRESENTATION

March 4th, 2024











1 TRANSACTION HIGHLIGHTS AND RATIONALE



KEY TRANSACTION HIGHLIGHTS

TRANSACTION SUMMARY	 New Issue EUR Tier 2 bond issuance (the "New Notes") Issuer: Banca Popolare di Sondrio S.p.A. ("BPS" or the "Issuer") EUR Benchmark Reg S 10NC5 Tier 2 Notes Expected issue rating: BB (S&P) Issuance under BPS' EUR 5bn EMTN programme Tender Offer Notes: €200,000,000 Fixed Rate Reset Subordinated Notes due 30 July 2029 (ISIN: XS2034847637) Offeror: Banca Popolare di Sondrio S.p.A. ("BPS") Amount Subject to the Offer: Any and all Purchase Price: 101.000%, plus accrued interest Expiration deadline: 5pm CET on 11th March 2024
ISSUANCE RATIONALE	 Proactively manage the refinancing of the Notes for the purposes of managing and strengthening the Issuer's capital position Net proceeds from the issuance of the New Notes will be used by the Issuer for the general corporate and financing purposes of the Group, including financing the tender offer Transaction also supports an optimized capital structure, while contributing to MREL build-up Tender offer minimises the cost impact on BPS by enabling early refinancing, while supporting liquidity in the secondary market
INVESTMENT HIGHLIGHTS	 Profitable business model focused on corporate, retail and SMEs serving the territories in which it operates, with a 13.8% ROE at end of 2023 Core revenue up 26% y/y: €937m of NII up (+38% y/y); €403m of net fees & commissions up (+6% y/y) Stable funding and solid liquidity position, with LCR 188% and NSFR 126% Good asset quality with a substantial focus on derisking; net NPE ratio of 1.6% and NPE coverage ratio at 57.3% Sound capital position, with a CETI ratio of 15.4% and large buffer over 8.5% 2024 SREP requirement Cost/Income ratio best in class 39.6%



SUMMARY ISSUANCE TERMSHEET [1/2]

Issuer	Banca Popolare di Sondrio S.p.A.
Issuer's LEI	J48C8PCSJVUBR8KCW529
Issuer Ratings	BBB- (Stable) / BB+ (Stable) / BBB (LOW) (Positive) / BBB (Stable) (S&P / Fitch / DBRS / Scope)
Evenested Instrument Dating	
Expected Instrument Rating Status of the Notes	BB (S&P) Subordinated Notes (intended to qualify as Tier 2 capital for regulatory capital purposes) as per Condition 2.3 of the Terms & Conditions in the Issuer's €5,000,000,000 Euro Medium Term Note Programme dated 19/12/2023, as supplemented on 01/03/2024 (the "EMTN Programme"). The Notes and any relative Receipts and Coupons constitute direct, unconditional, subordinated unsecured obligations of the Issuer and rank (a) after all unsubordinated, unsecured creditors (including depositors and holders of Senior Notes and Non-Preferred Senior Notes) of the Issuer and after all creditors of the Issuer holding instruments that are or are expressed by their terms to be less subordinated than the relevant Subordinated Notes; (b) at least pari passu without any preference among themselves with all other present and future subordinated obligations of the Issuer that are not expressed by their terms to rank or which do not rank junior or senior to the relevant Subordinated Notes, save for those preferred by mandatory and/or overriding provisions of law; and (c) in priority to the claims of shareholders of the Issuer and to all other present and future subordinated obligations of the Issuer which rank or are expressed by their
	terms to rank junior to the relevant Subordinated Notes.
Format	10NC5, Regulation S, Bearer, NGN, Tefra D
Currency	Euro ("EUR")
Nominal Amount	EUR 300,000,000 ("WNG")
Redemption Amount	100%
Optional Redemption Amount	100% of Nominal Amount
Coupon	[•]%, payable annually until the Optional Redemption Date, then reset to the prevailing 5-year EUR Mid-Swap Rate +[•]bps, payable annually
Coupon Payment Dates	Every March in each year, from and including March 13 2025 up to and including the Maturity Date
Business Day Convention	Actual/Actual (ICMA), Following Unadjusted
Stabilisation	FCA / ICMA stabilisation applies
Business Days	T2, London
Redemption at the option of the Issuer (Issuer Call)	Applicable. The Issuer may (subject to the provisions of Condition 5.15), redeem all or some only of the Notes then outstanding on any Optional Redemption Date and at the Optional Redemption Amount specified in the form of Final Terms together, if appropriate, with interest accrued to (but excluding) the relevant Optional Redemption Date
Redemption for tax reasons	Applicable, in whole but not in part, at any time, at their Early Redemption Amount together with accrued interest to (but excluding) the date of redemption, as per Condition 5.2 of the Terms & Conditions of the Notes, but subject to the provisions of Condition 5.15.
Redemption for regulatory reasons (Regulatory Call)	Applicable, in whole but not in part, at any time, at their Early Redemption Amount together with accrued interest to (but excluding) the date of redemption, as per Condition 5.3 of the Terms & Conditions of the Notes, but subject to the provisions of Condition 5.15.
Variation	If at any time a Regulatory Event, Tax Event and/or an Alignment Event occurs, or in order to ensure the effectiveness and enforceability of Condition 16 (Statutory Loss Absorption Powers), then the Issuer may, subject to certain conditions (without any requirement for the consent or approval of the holders of the relevant Notes of that Series), at any time vary the terms of such Notes so that they remain or, as appropriate, become, Qualifying Subordinated Notes
Acknowledgement of Bail-in	Condition 16 of the Notes applies



SUMMARY ISSUANCE TERMSHEET [2/2]

Clean-up Call	75%						
Events of Default	If the Issuer shall be liquidated (including becoming subject to Liquidazione Coatta Amministrativa as defined in the Italian Consolida Banking Act), then any holder of the Subordinated Note may, by written notice to the Issuer and at the specified office of the Agent, dec any Subordinated Note held by the holder to be forthwith due and payable whereupon the same shall become forthwith due and payabl is Early Redemption Amount, together with accrued interest (if any) to the date of repayment, without presentment, demand, protes other notice of any kind. For the avoidance of doubt, the non-payment by the Issuer of any amount due and payable under these Notes the taking of any crisis prevention measure or crisis management measure in relation to the Issuer in accordance with the BRRD, is not event of default.						
Waiver of Set-Off	As specified in Condition 2.3 (Status of the Subordinated Notes) of the Terms and Conditions of the Notes, each holder of a Subordinated Note unconditionally and irrevocably waives any right of set-off, netting, counterclaim, abatement or other similar remedy which it might otherwise have, under the laws of any jurisdiction, in respect of such Subordinated Note						
Documentation	Banca Popolare di Sondrio S.p.A. €5,000,000,000 Euro Medium Term Note Programme dated 19/12/2023, as supplemented on 01/03/2024 (the "EMTN Programme").						
Governing Law	Italian law						
Selling Restrictions	As per Base Prospectus (RegS, TEFRA rules apply. No communications with or into the U.S.; no sales into Japan and Singapore)						
Denominations	EUR 200,000 x 1,000						
Settlement	Euroclear Bank / Clearstream Banking Luxembourg						
Target Market	Manufacturer target market (MiFID II product governance and MiFIR product governance) is eligible counterparties and professional investors only (all distribution channels). No EU or UK PRIIPs Key Information Document (KID) has been prepared as not available to retail in the EEA or in the UK.						
Listing	Luxembourg Stock Exchange Regulated Market						
Use of Proceeds	General Funding Purposes						
ISIN							
Common Code	[•]						
Joint Bookrunners	BofA Securities, IMI-Intesa Sanpaolo and UBS Europe SE						
Advertisements	This communication is an advertisement for the purposes of Regulation (EU) 2017/1129 and underlying legislation. It is not a prospectus. The Base Prospectus and any supplements and the Final Terms, when published, will be available at: https://www.luxse.com/issuer/BcaPdiSondrio/44667						



TENDER OFFER KEY TERMS OVERVIEW

Key Terms of the Tender Offer					
Offeror	Banca Popolare di Sondrio S.p.A.				
Rationale and Background for the Offer	 The Offer and the New Notes issuance are part of the Offeror's proactive management of its financing structure The Offer provides Noteholders with the opportunity to sell their current holdings in the Notes and to subscribe to the issuance of the New Notes, as more fully described in the Tender Offer Memorandum 				
Target Notes	 Notes: €200,000,000 Fixed Rate Reset Subordinated Notes due 30 July 2029 ISIN: XS2034847637 First Reset Date / Optional Redemption Date: 30 July 2024 Rate of Interest until First Reset Date: 6.25% 				
Amount Subject to the Offer	Any and all				
Purchase Price	101.000%, plus accrued interest				
New Financing Condition	 Completion of the Offer is conditional, without limitation, on the successful completion of the issuance of the New Notes 				
New Notes Priority	 When considering allocation of the New Notes, the Offeror may (but is not under an obligation to) give preference to those Noteholders who, prior to such allocation, have validly tendered or indicated their firm intention to the Dealer Managers to tender the Notes and subscribe for New Notes. 				
Dealer Managers	BofA Securities, IMI-Intesa Sanpaolo and UBS Europe SE				
Tender Agent	 Morrow Sodali 				

Important Dates & Times					
Commencement of the Offer	■ 4 th March 2024				
Expiration Deadline	Expiration Deadline 5pm CET on 11 th March 2024				
Results Announcement	As soon as reasonably practicable on 12 th March 2024				
Settlement Date	■ 13 th March 2024				



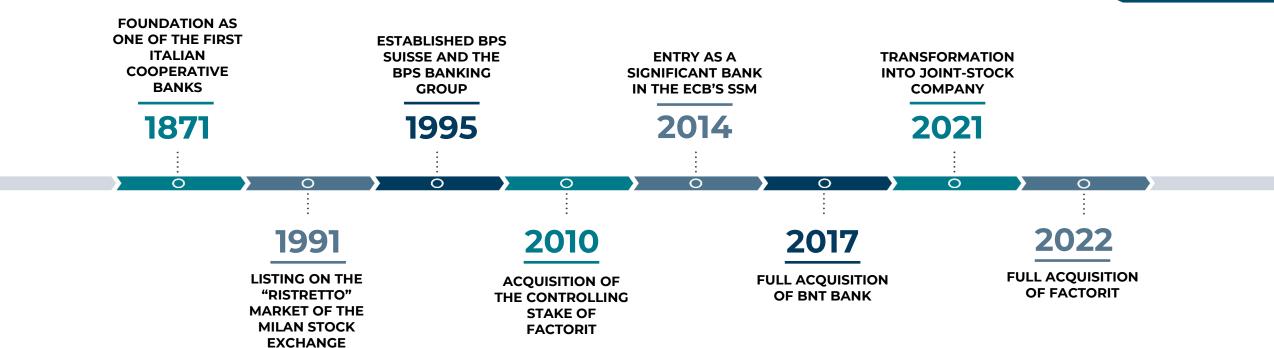
Note: This is only a summary of certain terms of the tender offer and should be read in conjunction with the Tender Offer Memorandum dated 4th March 2024, which contains full details of the tender offer.





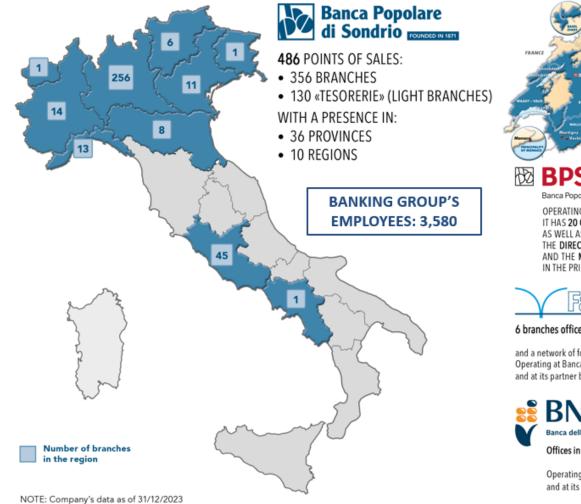


MORE THAN 150 YEARS OF SUCCESSFUL GROWTH LEADING TO...





...A DIVERSIFIED GROUP WITH A DISTINCTIVE GEOGRAPHICAL FOOTPRINT





Factomi

6 branches offices in • MILANO • TORINO • PADOVA • BOLOGNA • ROMA • PALERMO and a network of foreign correspondents in over 90 countries. Operating at Banca Popolare di Sondrio's branches and at its partner banks' counters.

BINT BANCA Banca della Nuova Terra

> Offices in • MILANO • PALERMO • CATANIA • CALTANISSETTA • PRATO Operating at Banca Popolare di Sondrio's branches and at its partner banks' counters.



...WITH A DISTINCTIVE WAY OF DOING BUSINESS

QUALIFIED GEOGRAPHICAL FOOTPRINT

- Strong commercial positioning in **key areas for the Italian economy**
- > Established presence in **Switzerland** thanks to BPS Suisse
- Presence in the Principality of Monaco

SERVICES OF EXCELLENCE

- Competent, motivated and reliable staff
- Short decision-making chain
- Strong customer-oriented business model, thanks to in-house product factories and well-established Correspondent Banking department with an articulated foreign network

3-PILLAR SHAREHOLDER BASE

- Unipol Group (First shareholder with 19.7% of capital and historical industrial partner in Bancassurance)
- > Widespread retail shareholders (approx. 45% of capital)
- Institutional investors (approx. 35% of capital)

DISTINCTIVE WAY OF DOING BUSINESS

Constant value generation over time

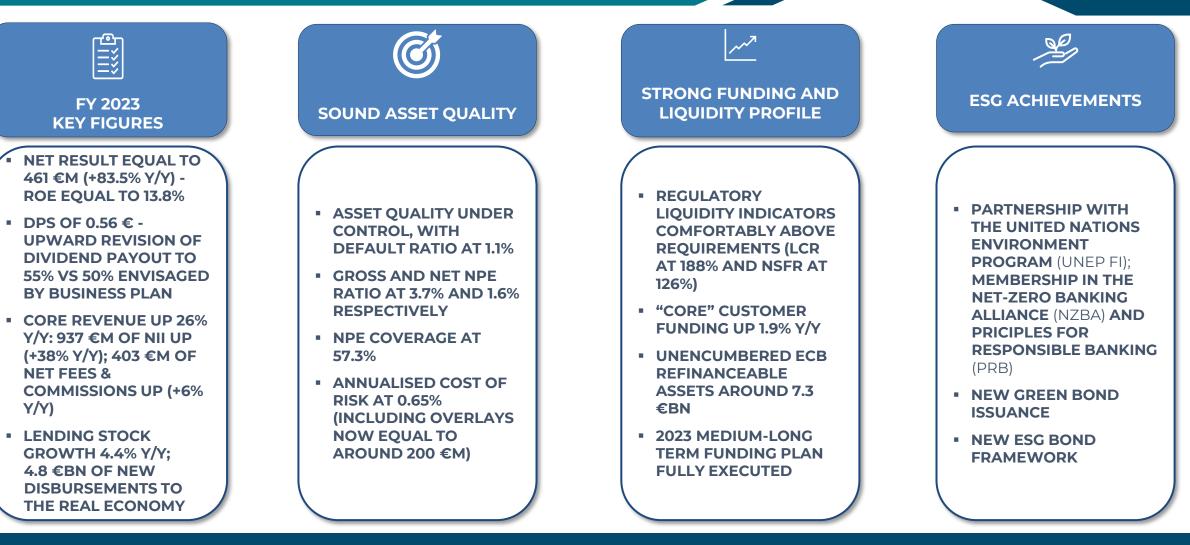
Organic and continuous growth

Lean and flexible operating machine

Best-in-class branch productivity



FY 2023 KEY MESSAGES

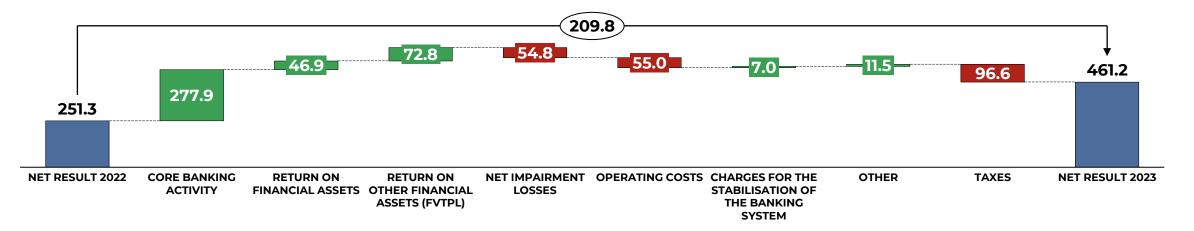




FY 2023 P&L OVERVIEW

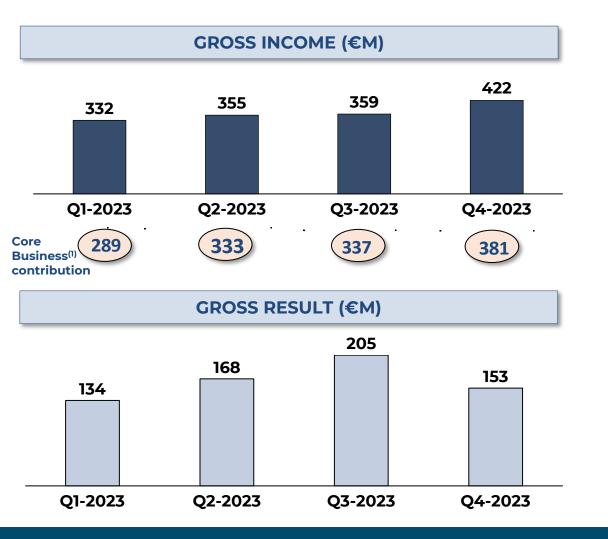
INCOME STATEMENT [1]	2022	2023	Yo	Y
€M	ACTUAL	ACTUAL	Δ€Μ	Δ%
CORE BANKING ACTIVITY	1,061.7	1,339.5	277.9	26.2%
ow Net interest income	681.1	937.0	255.9	37.6%
ow Net fee and commission income	380.6	402.6	22.0	5.8%
RETURN ON FINANCIAL ASSETS	76.0	123.0	46.9	61.7%
RETURN ON OTHER FINANCIAL ASSETS (FVTPL)	-67.6	5.2	72.8	-
TOTAL INCOME	1,070.1	1,467.7	397.6	37.2%
NET IMPAIRMENT LOSSES	-169.8	-224.5	-54.8	32.3%
OPERATING COSTS	-525.7	-580.7	-55.0	10.5%
CHARGES FOR THE STABILISATION OF THE BANKING SYSTEM	-45.9	-38.9	7.0	-15.3%
GROSS RESULT	353.9	660.3	306.4	86.6%
NET RESULT	251.3	461.2	209.8	83.5%

- CORE BANKING ACTIVITY +277.9 €M (+26.2% YoY) DRIVEN BY NII GROWTH (+37.6% YoY) AND SOLID FEES GROWTH (+5.8% YoY)
- TOTAL RETURN ON FINANCIAL ASSETS +46.9 €M YoY (+61.7%)
- TOTAL INCOME 2.5x OPERATING COSTS

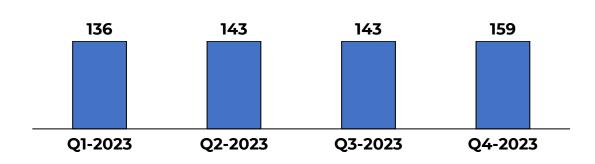


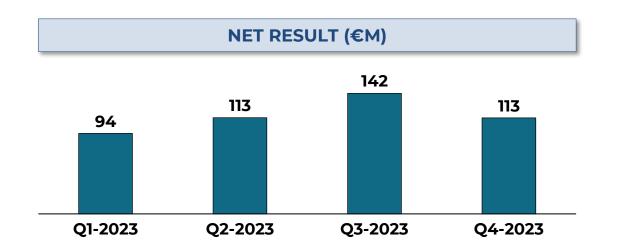


P&L QUARTERLY EVOLUTION



OPERATING COSTS (€M)

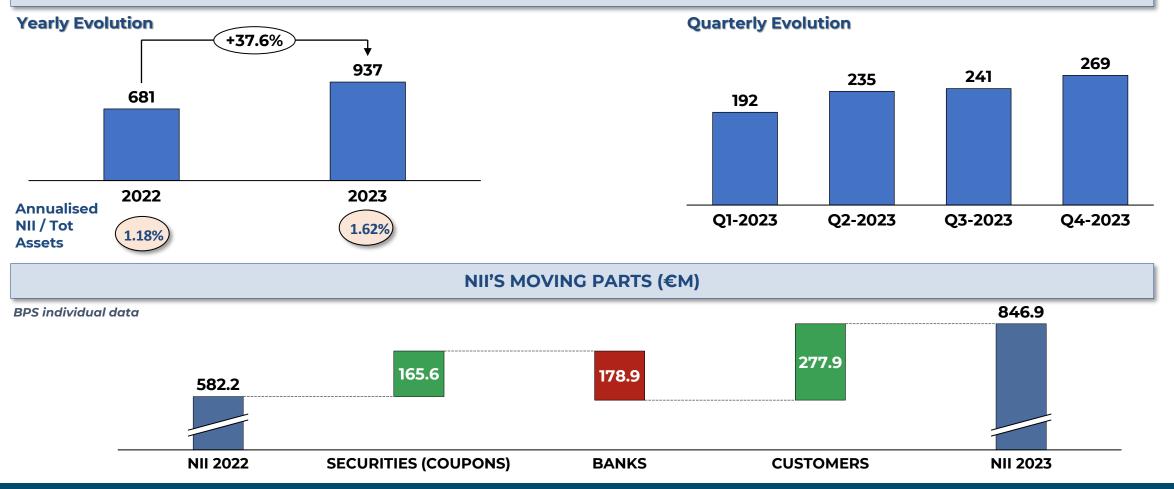






NET INTEREST INCOME [1/2]

NET INTEREST INCOME EVOLUTION (€M)





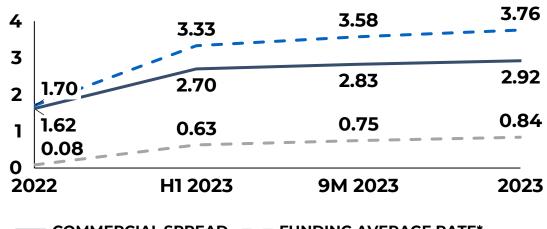
NET INTEREST INCOME [2/2]

Management data

FY 2023 NII'S DRIVERS

- COMMERCIAL SPREAD OPENS UP FROM 1.62% AS OF 31 DECEMBER 2022 TO 2.92% AS OF 31 DECEMBER 2023 TOGETHER WITH A POSITIVE LOANS' AVERAGE VOLUME EFFECT
- FY 2023 OBSERVED DEPOSIT BETA AROUND 28%¹
- COUPON FLOWS OF PROPRIETARY PORTFOLIO MORE THAN DOUBLED (311 €M FROM 145 €M IN FY 2022)¹
- NET NEGATIVE IMPACT FOR ABOUT 128 €M OF INTERBANK FUNDING (vs +51 €M FY 2022) MAINLY REFFERED TO TLTRO III COMPONENT¹

COMMERCIAL SPREAD EVOLUTION



COMMERCIAL SPREAD – – FUNDING AVERAGE RATE*

- - LOANS AVERAGE RATE



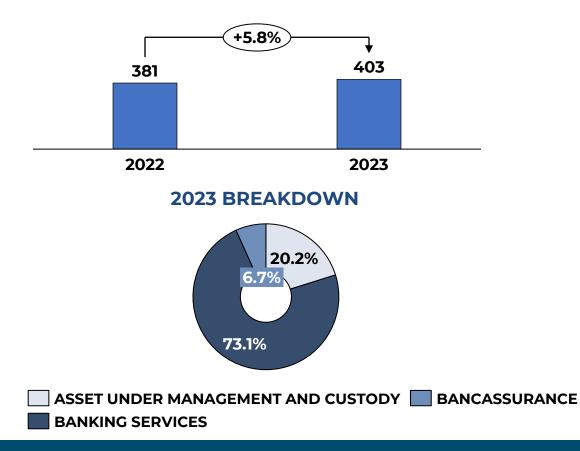
(1) BPS individual data as at 31/12/2023

* Funding from institutional clients and private pension schemes is not considered.

NET FEES AND COMMISSIONS

NET FEES (€M)

Yearly Evolution



Quarterly Evolution



- STRONG INCREASE OF COMMISSIONS ACROSS EVERY BUSINESS AREA DESPITE THE CHALLENGING ENVIRONMENT
- REMARKABLE CONTRIBUTION (% Y/Y) FROM FEES RELATED TO:
 - ASSETS UNDER CUSTODY (+20.9%)
 - CUSTOMER LOANS (+9.1%)
 - ➢ BANCASSURANCE (+5.6%)



FINANCIAL ASSETS CONTRIBUTION

BREAKDOWN OF RETURN ON FINANCIAL ASSETS (€M)

Yearly Evolution

					Ye	Y			Qa	Q
			2022	2023	∆€M	∆%	Q3-2023	Q4-2023	∆€M	Δ%
	123.0	DIVIDENDS AND SIMILAR INCOME	6.5	7.7	1.2	18.4%	2.3	3.1	0.8	35.3%
		NET TRADING INCOME	28.4	113.0	84.6	297.8%	21.4	36.6	15.2	71.2%
76.0		NET HEDGING INCOME	-0.2	-0.1	0.1	-58.0%	0.0	-0.1	-0.1	-
	5.2	NET GAINS FROM SALES OR REPURCHASES	41.3	2.4	-38.9	-94.2%	0.1	-0.9	-1.1	-
		RETURN ON FINANCIAL ASSETS	76.0	123.0	46.9	61.7%	23.8	38.7	14.9	62.5%
-67.6		NET GAINS ON FINANCIAL ASSETS AND LIABILITIES AT FVTPL	-67.6	5.2	72.8	-	-1.1	2.4	3.5	-
		O/W LOANS	-10.5	-0.7	9.8	-93.5%	-0.7	-1.1	-0.4	53.8%
2022	2023	O/W OTHER (MAINLY FUNDS AND SICAV)	-57.1	5.9	63.0	-	-0.4	3.5	3.9	-
RETURN ON FINANCIAL ASSETS		TOTAL	8.4	128.2	119.7	-	22.7	41.1	18.4	80.8%

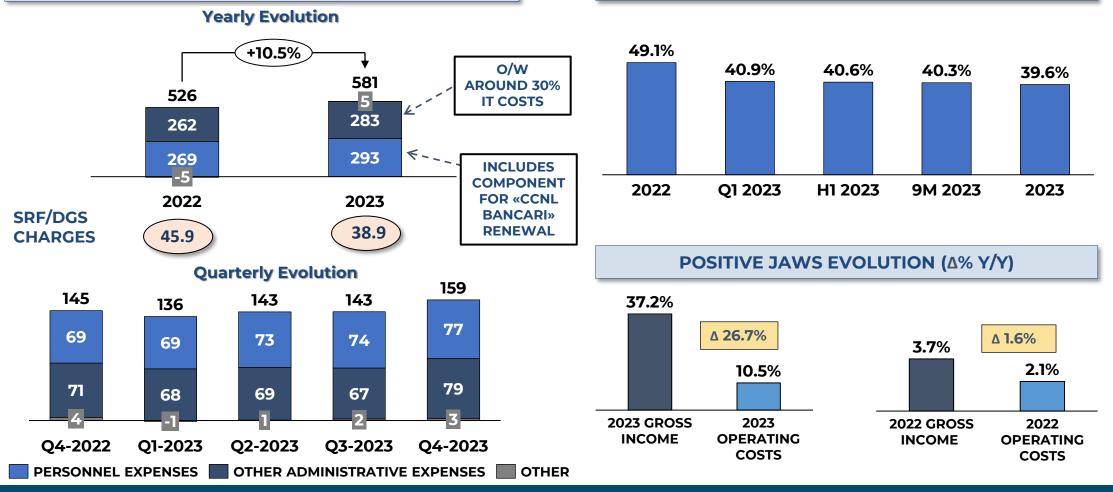
NET GAINS ON FINANCIAL ASSETS AND LIABILITIES AT FVTPL

- SIGNIFICANT GROWTH OF RETURN ON FINANCIAL ASSETS (123 €M vs 76 €M FY 2022)
- POSITIVE FVTPL MARK TO MARKET GAINS (+5 €M vs -67.6 €M FY 2022) THANKS TO THE POSITIVE CONTRIBUTION FROM FUNDS MANAGED BY THIRD PARTYS (WITH A REMAINING STOCK OF JUST 160 €M)



OPERATING COSTS

OPERATING COSTS¹ (€M)

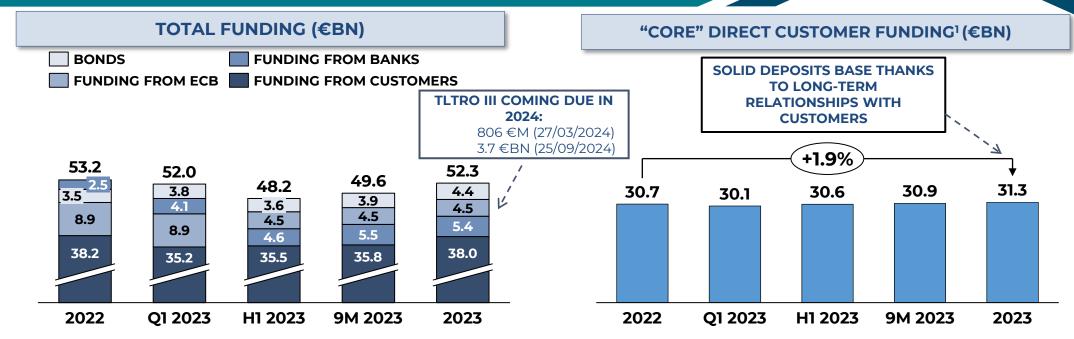


COST / INCOME RATIO (%)



(1) Operating costs are considered net of System charges.

FUNDING STRUCTURE



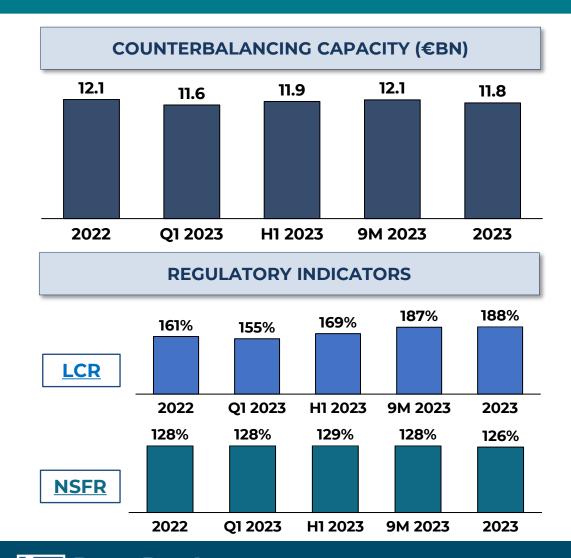
"CORE" DIRECT CUSTOMER FUNDING¹ EQUAL TO 31,275 €M SLIGHTLY UP COMPARED TO 30,704 €M AS OF 31/12/2022 (+1.9%); Q4 2023 vs Q3 2023 SHOWS A POSITIVE TREND (+1.2%), MAINLY THANKS TO A STRONG GROWTH OF TERM-DEPOSITS AND BONDS

- 2023 MEDIUM-LONG TERM FUNDING PLAN FULLY EXECUTED:
 - □ 470 €M SENIOR PREFERRED BOND ISSUED WITH RETAIL INVESTORS;
 - □ 150 €M PRIVATE PLACEMENT TO CASSA DEPOSITI E PRESTITI;
 - □ 1 €BN PLACED WITH INSTITUTIONAL INVESTORS (O/W 500 €M GREEN SENIOR PREFERRED; 500 €M COVERED BOND)

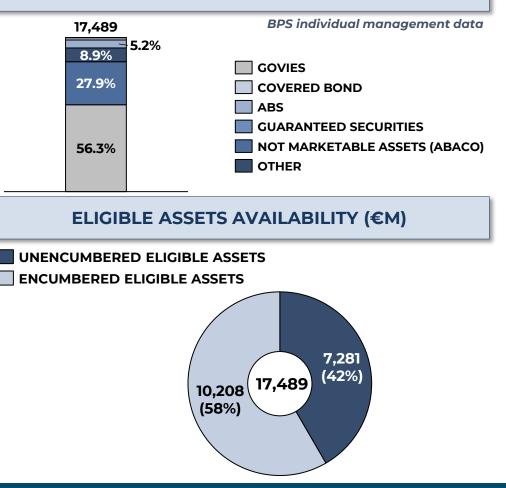


(1) Net of repos and funding from institutional counterparties (management data).

LIQUIDITY POSITION

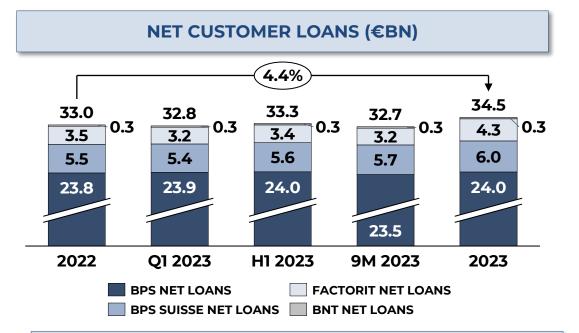


STOCK OF ELIGIBLE ASSETS (€M)





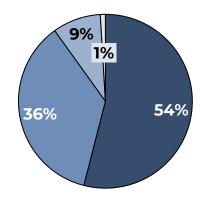
LENDING ACTIVITY [1/2]

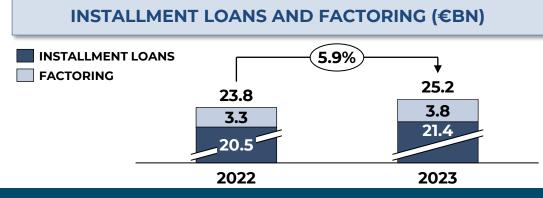


NET LOANS BY TYPE OF CUSTOMER FY 2023



OTHER FINANCIAL INSTITUTIONS

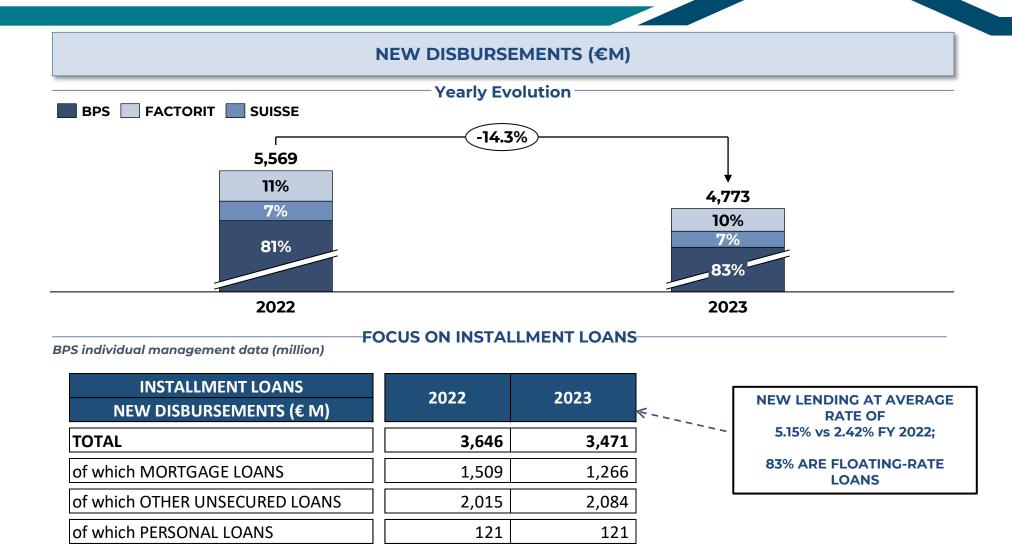




- INSTALLMENT LOANS AND FACTORING SHOWING UP Y/Y
- AROUND 31% OF LOANS ARE RELATED TO BPS SUISSE, FACTORIT AND BNT
- INCIDENCE OF FLOATING-RATE LOANS AROUND 70%



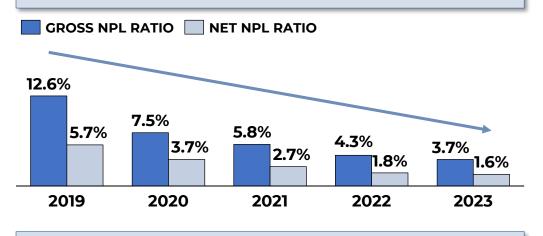
LENDING ACTIVITY [2/2]



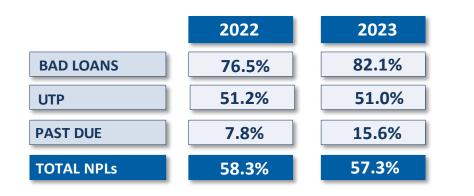
Banca Popolare di Sondrio FOUNDED IN 1871

ASSET QUALITY

FIRM DERISKING COMMITMENT SINCE 2019



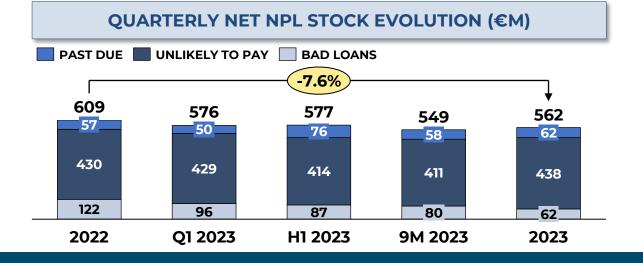
NPL COVERAGE (%)



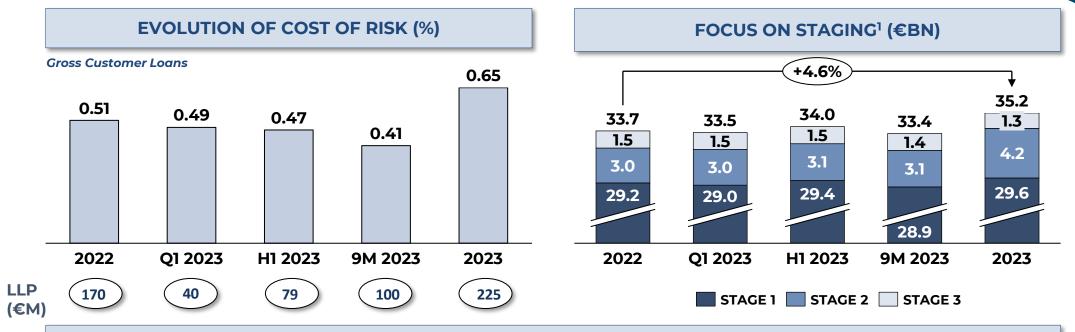
NPL MANAGEMENT

DISPOSAL OF AROUND 225 €M OF NPLs (O/W 174 €M «LUZZATTI» MULTIORIGINATOR DEAL)

 COVERAGE OF NON PERFORMING LOANS AT HIGH LEVEL (ABOVE 57%)



COST OF CREDIT RISK



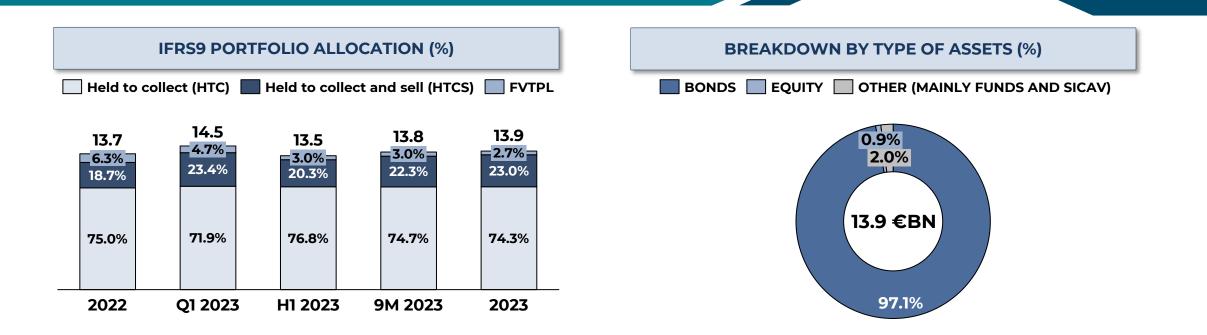
KEY HIGHLIGHTS

- MAIN DRIVERS OF Q4 COST OF RISK: INCREASED COVERAGE OF THE PERFORMING PORTFOLIO BY ALIGNING WITH SYSTEM LEVELS
- OVERALL PERFORMING LOANS COVERAGE UP TO 0.73% FROM 0.45% AS OF YE 2022
- STAGE 2 LOANS COVERAGE UP TO 4.53% FROM 3.39% AS OF YE 2022 (70 €M OF ADDITIONAL PROVISIONS IN Q4)
- FURTHER INCREASE OF MANAGEMENT OVERLAYS NOW AT AROUND 200 €M



(1) Net of loans measured at fair value.

PROPRIETARY PORTFOLIO [1/2]



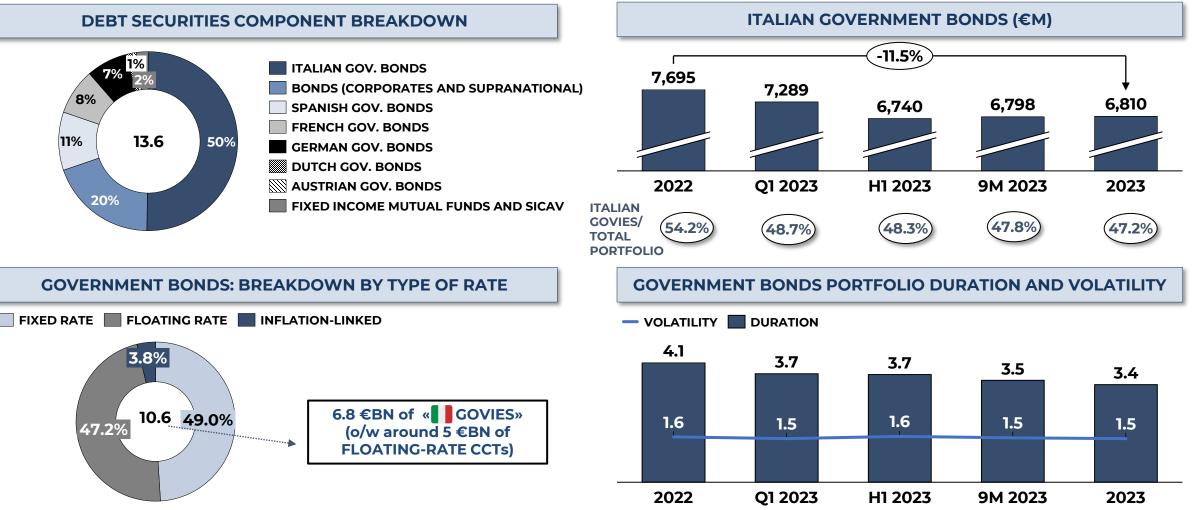
KEY MESSAGES

- SIGNIFICANT FLOATING-RATE COMPONENT STRONGLY CONTRIBUTING TO NII
- INCREASINGLY DIVERSIFIED PORTFOLIO WITH EXPOSURE TO GERMAN, SPANISH, FRENCH, DUTCH AND AUSTRIAN "GOVIES"
- YIELD TO MATURITY AROUND 4%; DURATION 3.4 Y; VOLATILITY 1.8
- AROUND 1.5 € BN OF **ESG BONDS** IN THE PROPRIETARY PORTFOLIO AS OF 31/12/23



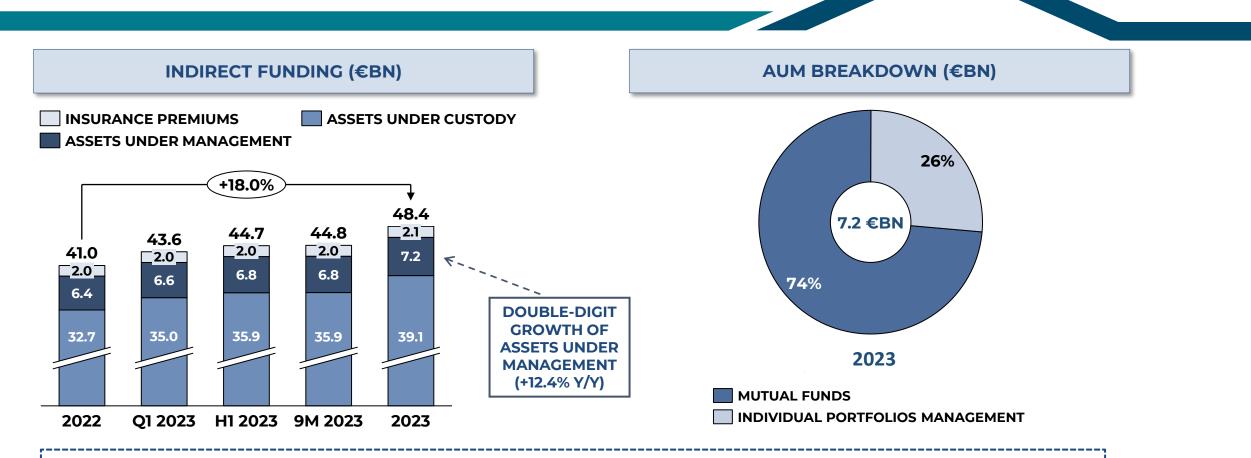
PROPRIETARY PORTFOLIO [2/2]: FOCUS ON THE DEBT SECURITIES

BPS individual management data as at 31/12/2023





INDIRECT FUNDING

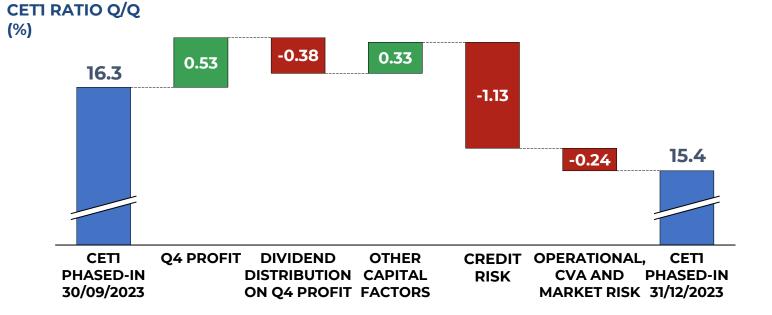


POSITIVE COMMERCIAL EVOLUTION WITH:

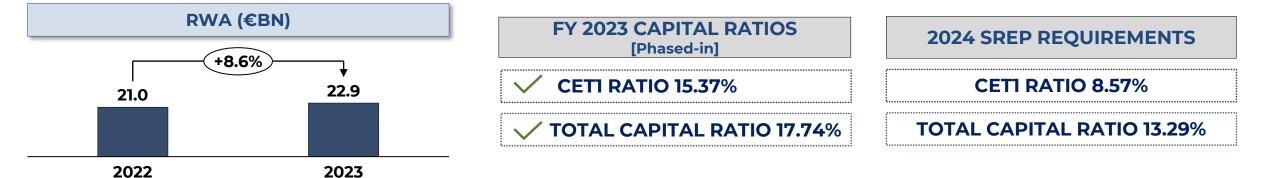
- NET NEW INFLOWS FOR ASSET UNDER MANAGEMENT PRODUCTS OF AROUND 440 €M
- BANCASSURANCE BUSINESS WITH NEW INFLOWS OF OVER 60 €M



CAPITAL WALK AND CAPITAL POSITION

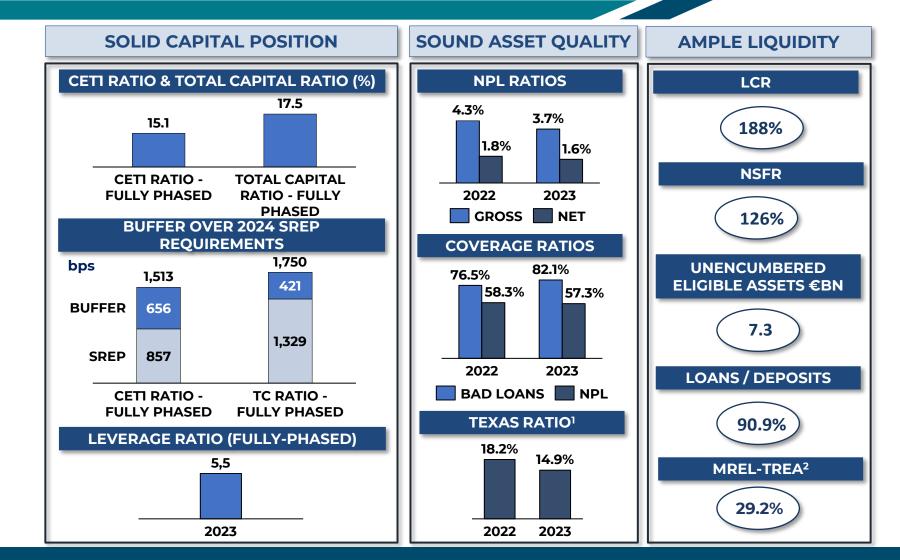


- STRONG LENDING GROWTH IN Q4 EXPLAINS THE INCREASE OF CREDIT RWA
- AROUND 254 €M OF IMPLIED DIVIDEND ACCRUED IN 2023 (ASSUMING A 55% PAYOUT RATIO)





THE BANK IN A NUTSHELL





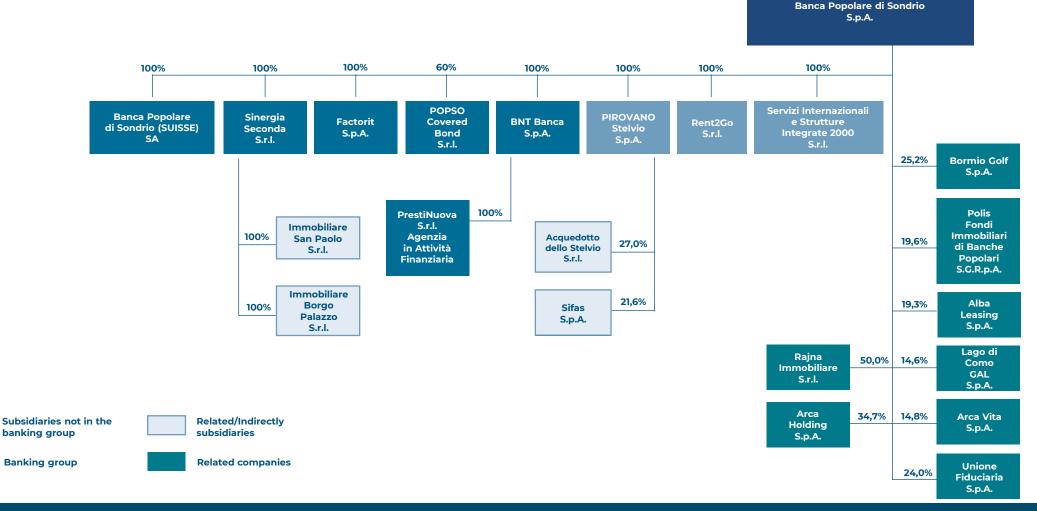
(1) Net NPLs/(net equity-intangible assets) | (2) «MREL-TREA»: Minimum Requirement for own funds and Eligible Liabilities -Total Risk Exposure Amount. Minimum required ratio = 22.8% and 25.3% with CBR.







GROUP STRUCTURE





NOTE: Company's data as of 31/12/2023.

LOANS TO CUSTOMERS

NON PERFORMING AND PERFORMING EXPOSURES

31-12-2023

(in thousands of euro)	Gross	exposure	Impairment losses	Net e	xposure	Coverage
Non performing exposures	(3.71%)	1,316,481	754,173	(1.63%)	562,308	57.29%
of which Bad loans	(0.98%)	348,408	286,186	(0.18%)	62,222	82.14%
of which Unlikely to pay	(2.52%)	894,499	456,493	(1.27%)	438,006	51.03%
of which Past due	(0.21%)	73,574	11,494	(0.18%)	62,080	15.62%
Performing exposures	(96.29%)	34,167,755	249,871	(98.37%)	33,917,884	0.73%
Total loans to customers	(100%)	35,484,236	1,004,044	(100%)	34,480,192	2.83%

31-12-2022

(in thousands of euro)	Gross	exposure	Impairment losses	Net exposure		Coverage	
Non performing exposures	(4.29%)	1,460,176	851,580	(1.84%)	608,596	58.32%	
of which Bad loans	(1.52%)	517,931	396,094	(0.37%)	121,837	76.48%	
of which Unlikely to pay	(2.59%)	880,694	450,688	(1.3%)	430,006	51.17%	
of which Past due	(0.18%)	61,551	4,798	(0.17%)	56,753	7.80%	
Performing exposures	(95.71%)	32,557,337	145,754	(98.16%)	32,411,583	0.45%	
Total loans to customers	(100%)	34,017,513	997,334	(100%)	33,020,179	2.93%	



RATINGS

	SUSTAINABILITY RATING			
<mark>S&P Global</mark> Ratings	Fitch Ratings	DBRS	SCOPE Ratings	standard ethics *
RATING RELEASED ON 26 FEBRUARY 2024	RATING UPDATED ON 6 JULY 2023	RATING UPDATED ON 13 NOVEMBER 2023	RATING UPDATED ON 14 MARCH 2023	RATING UPDATED ON 5 APRIL 2023
LONG-TERM: BBB- SHORT-TERM: A-3 OUTLOOK: STABLE	LONG-TERM: BB+ SHORT-TERM: B OUTLOOK: STABLE	LONG-TERM: BBB (LOW) SHORT-TERM: R-2 (MIDDLE)	LONG-TERM: BBB OUTLOOK: STABLE	CORPORATE: EE LONG-TERM : EE+ OUTLOOK: POSITIVE
OUTLOOK. STABLE		OUTLOOK: POSITIVE		



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- Pursuant the Financial Services Act (article 154-bis, paragraph 2), Maurizio Bertoletti, in his capacity as manager in charge of financial reporting declares that the accounting information contained in this Presentation reflects the group's documented results, financial accounts and accounting records.



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THE BANKING GROUP IN THE HEART OF THE ALPS



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